WEMADE MAX

1Q FY2021 Earnings Results

INVESTOR RELATIONS

2021. 5. 12.

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This document contains forward-looking statements regarding financial situation and performance, as well as information related to plans and goals of the executives of the Company and its subsidiaries. Forward-looking statements include predictive information of the Company, and it may be changed by unknown risks, uncertainties and other factors which may influence the actual results or performance of the Company.

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• WEMADE MAX (Consolidated)

FLERO Games Co., Ltd., Joy Studio Co., Ltd., IDLE idea factory Co., Ltd. LikeIT Games Co., Ltd.

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1. Key Results and Plans

1Q 2021 Results

- Released <Rise of Stars>, a new Sci-Fi mobile RPG game, as a soft launch
- Officially launched <WIND Runner : Puzzle Match>, a new mobile game in 172 countries including the U.S. and Japan (2/9)
- U1game, a Chinese publisher, introduced <Silkroad M>, a 'Silkroad' IP-based license game in Korea (4/8)
- Split off mobile game business to enhance business efficiency (4/9)
- Established 'LightCOΩ', a new consolidated subsidiary company (4/2)
- LINE GAMES launched a new 'Icarus' IP-based license game, <ICARUS Eternal> in Korea (3/18)

2Q 2021 Update and Plans

- Preparing for the roll-out of <Rise of Stars> into global markets
- LightCON, a subsidiary company, is devleoping three new titles in mobile games
- FLERO Games, a subsidiary company, will launch <EVERYTOWN Global>, <My Secret Bistro 2> and <Dear My Cat 2> in the 2H 2021

2. 1Q 2021 Summary of Consolidated Financial Results

- Revenue (+3% QoQ, +5% YoY) : Rose 3% QoQ, 5% YoY driven by <SilkRoad>'s overseas sales and mobile platform sales increase
- Operating Income (Turn to profit QoQ, YoY) : Turned to profit thanks to sales increase and reduced expenses
- Net Income (Turn to profit QoQ, YoY) : Swung to profit affected by foreign currency translation gain
- Posted consolidated profit for the first time in eight years since 2013

| | | | | | [Unit: Million KRW] |
|----------------------------|--------|--------|-------------------|--------|---------------------|
| | 1Q'21 | 4Q'20 | QoQ | 1Q'20 | YoY |
| Revenue | 10,156 | 9,858 | +3% | 9,707 | +5% |
| Operating Expenses | 9,720 | 11,940 | -19% | 10,070 | -3% |
| Operating Income | 436 | -2,082 | Turn to profit | -363 | Turn to profit |
| Non-Operating Income(loss) | 45 | -2,619 | - | 3 | - |
| Financial Income(loss) | 34 | -572 | - | 192 | - |
| Equity Method | -59 | -670 | - | 4 | - |
| Income before tax | 456 | -5,943 | Turn to profit | -163 | Turn to profit |
| Income tax | -7 | -239 | - | 14 | - |
| Net Income | 462 | -5,704 | Turn to profit | -177 | Turn to profit |

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding

3. Sales Breakdown

By Platform

- Mobile (+5% QoQ, +2% YoY) : Rose 5% QoQ and 202% YoY underpinned by sales increase in existing and new games
- PC Online (+14% QoQ, +30% YoY) : Jumped 14% QoQ and 30% YoY thanks to overseas revenue growth of <Silkroad>
- Others (-6% QoQ, +5% YoY) : Fell 6% QoQ due to decrease in license and advertisement sales

| | | | | | [Unit: Million KRW] |
|-----------|--------|-------|------|-------|---------------------|
| | 1Q'21 | 4Q'20 | QoQ | 1Q'20 | YoY |
| Mobile | 6,982 | 6,632 | +5% | 6,890 | +1% |
| PC Online | 859 | 751 | +14% | 659 | +30% |
| Others | 2,315 | 2,475 | -6% | 2,159 | +7% |
| Total | 10,156 | 9,858 | +3% | 9,707 | +5% |

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding

3. Sales Breakdown

By Region

- Domestic (+6% QoQ, +5% YoY) : Grew 6% QoQ, 5% YoY benefited from sales increase in existing and new games
- Overseas (-0% QoQ, +5% YoY) : Expanded 5% YoY reflecting advertising sales, royalties and overseas revenue from <SilkRoad>

| | | | | | [Unit: Million KRW] |
|----------|--------|-------|-----|-------|---------------------|
| | 1Q'21 | 4Q'20 | QoQ | 1Q'20 | YoY |
| Domestic | 6,561 | 6,164 | +6% | 6,277 | +5% |
| Overseas | 3,595 | 3,694 | -0% | 3,430 | +5% |
| Total | 10,156 | 9,858 | -0% | 9,707 | +5% |

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding.



4. Operating Expenses

- Operating Expenses (-19% QoQ, -3% YoY) : Down 19% QoQ and 3% YoY with significantly reduced marketing costs (-82% QoQ)
- 1Q'21 Operating Expenses

| | | | | | [Unit: Million KRW] |
|-------------|-------|--------|------|-------|---------------------|
| | 1Q'21 | 4Q'20 | QoQ | 1Q'20 | YoY |
| Labor* | 4,381 | 4,220 | 4% | 4,074 | 8% |
| Service Fee | 3,894 | 3,752 | 4% | 3,891 | 0% |
| Marketing | 502 | 2,758 | -82% | 1,187 | -58% |
| Taxes | 42 | 158 | -73% | 147 | -71% |
| Others | 900 | 1,053 | -14% | 771 | 17% |
| Total | 9,720 | 11,940 | -19% | 9,965 | -3% |

• Includes wage, retirement benefits, employee benefits, stock compensation cost.

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding

5. Summary Consolidated Financial Statements

| | | [Unit: 100 | Million KRW] |
|-------------------------------|------|------------|--------------|
| | 2019 | 2020 | 1Q'21 |
| Total Assets | 272 | 421 | 471 |
| Current Assets | 155 | 279 | 306 |
| Non-current Assets | 117 | 142 | 165 |
| Total Liabilities | 226 | 138 | 180 |
| Current Liabilities | 224 | 77 | 57 |
| Non-current Liabilities | 2 | 61 | 123 |
| Total Equity | 45 | 283 | 291 |
| Capital Stock | 43 | 79 | 79 |
| Retained Earnings | -310 | -392 | -392 |
| Total Liabilities & Equity | 272 | 421 | 471 |

Consolidated Balance Sheet

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Consolidated Income Statement

[Unit: 100 Million KRW]

| | 2019 | 2020 | 1Q'21 |
|----------------------------|------|------|-------|
| Revenue | 305 | 379 | 102 |
| Operating Expenses | 414 | 431 | 97 |
| Operating Profit | -110 | -52 | 4 |
| Non-operating Income(loss) | -52 | -49 | 1 |
| Income before tax | -162 | -101 | 5 |
| Income tax | -160 | 1 | -0 |
| Net Income | -139 | -100 | 5 |
| Controlling Interest | -139 | -104 | -1 |
| Non-controlling Interest | -21 | 4 | 6 |

* Above consolidated Income Statement figures are YTD figures

* Any discrepancies in any table between the totals and the sums of the amounts listed are due to rounding